AMOHIA AKE

IWI RESILIENCE PLAN

WAIKATO TAINUI

A legacy of leadership

Our vision

Maaku anoo e hanga tooku nei whare
Ko ngaa pou oo roto he maahoe, he patete
Ko te taahuuhuu he hiinau
Me whakatupu ki te hua o te rengarenga
Me whakapakari ki te hua o te kawariki

I shall build my house from the lesser known trees of the forest.
The support posts shall be maahoe and patete, and the ridge pole of hiinau.
My people will be nourished by the rengarenga and strengthened by the kawariki.

KIINGI TAAWHIAO

If I dream, I dream alone. If we dream together, then together we can make the dream come true

PRINCESS TE PUEA

All of us must work together, thereby bequeathing a worthy legacy linking the past and present to our future generations

TE ARIKINUI TE ATAIRANGIKAAHU

The care of our people is paramount, together we will get through this.

KIINGI TUHEITIA
POOTATAU TE WHEROWHERO VII

RUKUMOANA SCHAAFHAUSEN

CHAIR - TE ARATAURA

DONNA FLAVELL

CEO - WAIKATO-TAINUI

AMOHIA AKE
Our resilience plan

This plan sets out the pathways that Waikato-Tainui will take to build the resilience of our whaanau, marae and communities.

The broader social, economic and cultural impacts of COVID-19 are hitting our Maaori people the hardest. In the face of a pandemic, history has shown that they are the most susceptible. But these are not unprecedented times for Waikato-Tainui. The Kiingitanga has before buffered our people through the hardship of pandemics. The example of Te Puea and her efforts after the Influenza pandemic of 1918 guide us in our response today to COVID-19.

This plan details five key projects we are committed to driving to help our people, our communities, our region and our nation. We call these our Taniwha projects and through these we hope to build a tribal economy which supports increased employment opportunities, builds local enterprise, strengthens our marae, connects communities, improves wellbeing and health outcomes for all and protects our river, spaces and places.

We invite discussions on how we can collaborate to realise this plan. We know that it is only through partnering to design and deliver these projects of scale, through being bold, courageous and innovative that the impact of these initiatives can be broad reaching and meaningful.

Reflecting the words of our King... together we will get through this.

Paimaarire

Rukumoana and Donna

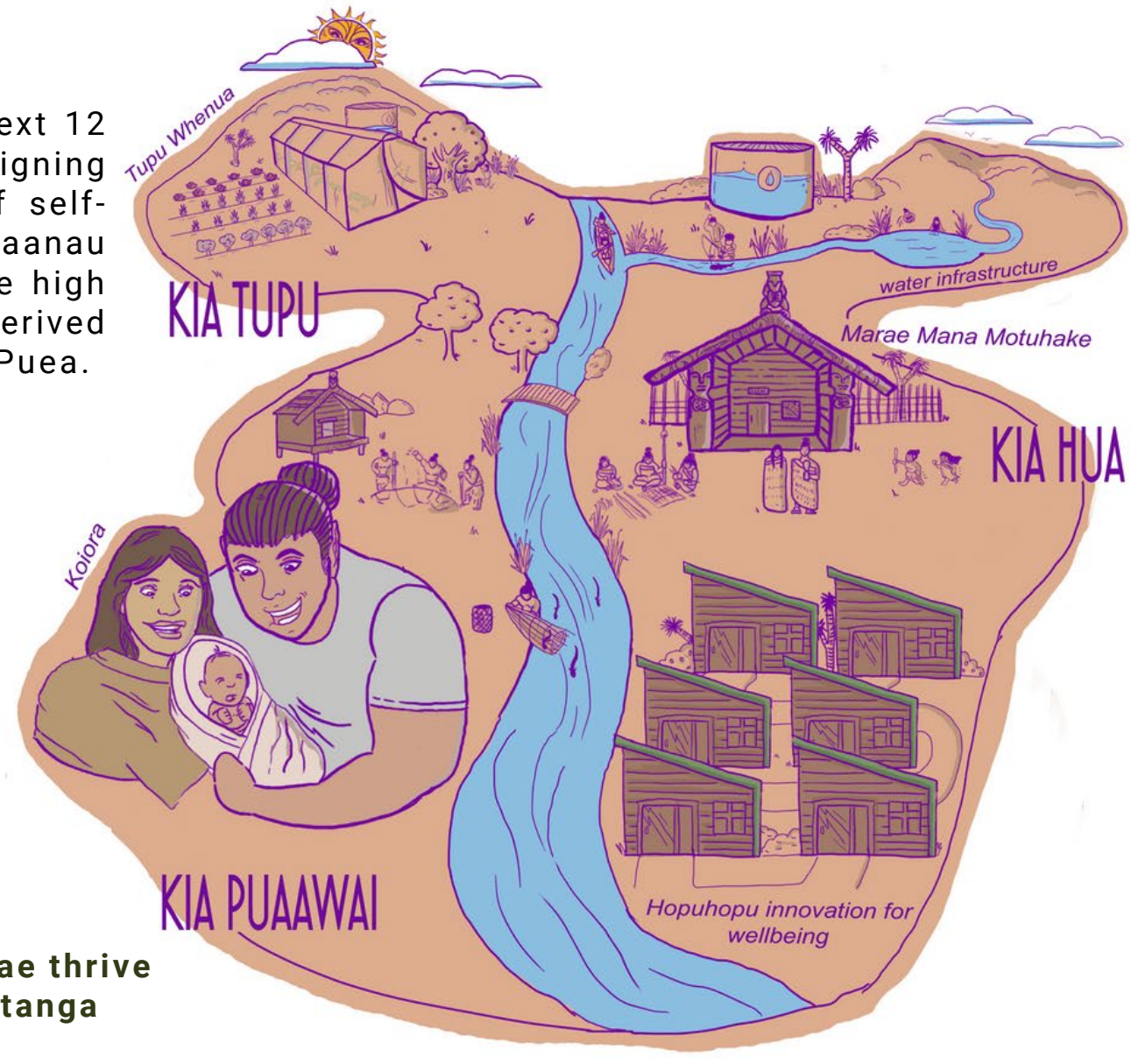
Our focus

KIA TUPU
KIA HUA
KIA PUAAWAI

PRINCESS TE PUEA

Our areas of focus

All of our activities over the next 12 months are focused on designing and driving our own model of self-sufficiency for our marae, whaanau and communities to thrive. The high level outcomes we seek are derived from the words of Princess Te Puea.



Kia tupu
to grow our people
to grow our own kai
to grow our connectedness

Kia hua
to protect our whakapapa
to protect our wellbeing
to protect our environment

Kia puaawai
so that the people and our marae thrive under the korowai of the Kiingitanga

TANIWHA PROJECTS

Building the resilience of our whaanau, marae and communities helps build the resilience of the Waikato Region and of New Zealand

WATER SUPPLY & INFRASTRUCTURE

Ensuring the health and wellbeing of the Waikato river to support the environment, marae, whaanau and wider Waikato and Auckland regions

TUPU WHENUA

Supporting employment, enterprise and housing needs through better understanding and utilisation of our land assets

HOPUHOPU INNOVATION HUB

Creating a vibrant interconnected community at Hopuhopu which focuses on supporting innovation and holistic wellbeing.

KOIORA HEALTH

Working alongside the health sector, marae and whaanau to co-design and develop models of service for improved wellbeing outcomes for whaanau.

TE PAA WHAKAWAIRUA

Supporting our 68 marae to design and drive their own sustainable models of growth to achieve mana motuhake.

NIHO TANIWHA

The niho or teeth of our taniwha are those key enablers that help to amplify wellbeing outcomes for whaanau, marae and communities.

Tribal Talent

Training, Employment

- Capturing/creating employment opportunities
- Supporting tribal members to re-skill
- Leveraging partnerships for employment creation

Relationships

Influence, advocacy

- Leveraging our accords and existing relationships
- Identifying partnership opportunities
- Advocating for increased support

Business

Social procurement

- Strategy supporting whaanau & marae enterprise
- Promote business & investment models fit for whaanau & marae
- Leverage partnerships

Fundraising

Partnerships

- Identifying funding sources
- Strategic approach to funding applications
- Coordinating organisational approach

Strategy

Cohesive, deliberate

- Building greater cohesion and collaboration
- Identifying synergies and areas for improved outcomes

Data

Information

- Building a high quality data system
- Capturing data to inform our decision-making
- Building capability to manage and use data well

Fundamental supports

Core functions and back-end operations

- Ensuring effective, efficient, coordinated and timely support

WATER SUPPLY & INFRASTRUCTURE

Our vision is that the Waikato River sustains abundant life and prosperous communities. There is continued need to restore and protect the health and wellbeing of the awa whilst looking at proactive solutions around securing future water supply for both the Waikato and Auckland regions.

OUR CONTEXT

The Waikato River is our tupuna awa - it is a core pillar in our tribal identity and essential to our wellbeing	Over 2/3rds of our marae lack access to safe and consistent water supply	There is growing demand & pressure on the over allocated Waikato River catchment	The current infrastructure is deficient and requires significant investment to ensure sustainability of supply	Water storage options and investment in North Waikato required

OUR GOALS

- **25** jobs/pathways secured with partners in the water sector
- **68** Waikato marae water assessments completed
- **3** marae assets completed
- Feasibility study for water options (Linked to 2019 Kiingitanga Accord outstanding actions)

LINKS TO GOVERNMENT PRIORITIES

- Supporting Maaori and Pasifika aspirations
- Building a productive nation
- Transforming the economy

TUPU WHENUA

'Manaaki whenua, manaaki tangata, haere whakamua' - through better understanding, skills, relationships and use of our land assets our marae and organisation can better support employment, enterprise and housing needs of tribal members.

Waikato Tainui will invest $10million in land development for the following purposes - growing food, solar farming, and the building of affordable homes.

OUR CONTEXT

The Waikato region is the fourth biggest in New Zealand	Collectively Waikato-Tainui are one of the biggest land holders in the Waikato region yet the potential of many of these land holdings is unrealised.	The Waikato region and Hamilton in particular is growing in economic significance and is a key gateway to Auckland	Lands in the Waikato region are diverse and rich in natural resources and feature prime agricultural lands.	Maaori homeownership, enterprise and income rates continue to lag behind average New Zealanders

OUR GOALS

- **68** Waikato marae have plans for the utilisation of their marae land holdings
- **10** marae land proposals progressed to feasibility study
- **50-100** employment opportunities created
- **50-100** whaanau progressing through tribal housing programme
- All tribal land assets identified and suite of supports for land utilisation developed

LINKS TO GOVERNMENT PRIORITIES

- Supporting Maaori and Pasifika aspirations
- Building a productive nation
- Transforming the economy

KOIORA HEALTH

Through the design and establishment of an iwi and whaanau centric governance and leadership model in health we want to drive improved wellbeing outcomes for whaanau. How we collaborate with key partners is essential and as part of the broader strategy supporting marae to be Koiora hubs for their communities will help improve reach and community leadership in health.

OUR CONTEXT

Maaori life expectancy continues fall well below that of the average New Zealander	Maaori needs are not being met by the New Zealand health system and Maaori are underrepresented in the health profession	The WAI Health 2575 Report highlights the systemic challenges facing our current health system	COVID-19 offered the opportunity to showcase how iwi, Maaori service providers and DHBs could work better together for improved outcomes for Maaori	Data on Maaori health and in particular tribal members would better enable iwi to take a leadership role

OUR GOALS

- **15-20** employment opportunities created within the health sector
- **20-50** workforce development opportunities linked to Maaori Authority
- **10-15** training/employment opportunities linked to Hauora providers (Waikato and Counties Manukau DHB)

LINKS TO GOVERNMENT PRIORITIES

- Supporting Maaori and Pasifika aspirations
- Improving child wellbeing
- Taking mental health seriously
- Building a productive nation

HOPUHOPU INNOVATION HUB

With the expansion of the Auckland to Hamilton corridor, Hopuhopu is ideally located to develop a new centre of innovation for the Waikato region. The Hopuhopu Innovation hub redevelopment plan includes community housing, a state of the art sports, recreation and events centre development, expansion of the existing nursery enterprise and the development of a hub for tribal and community businesses and activities including archives and heritage.

OUR CONTEXT

Hopuhopu is strategically placed - adjacent to the North Island main trunk line, the Hamilton to Auckland corridor and the Waikato River	The Hopuhopu redevelopment involves 170 hectares of land owned by Waikato-Tainui	Currently it houses the Tribal Endowment College, a small scale nursery, sporting grounds and 50 former military houses which are in need of repair/replacement.	Investment in essential infrastructure has been completed in recent years including potable water, stormwater, wastewater, electrical reticulation, and a fibre network.	Current zoning makes the site ideal for social housing, expansion of business and tribal activities, sports and recreation, events and food production.

OUR GOALS

- **100** new homes built (social, private and tribal housing) over the next 2-5years
- **100-150** employment opportunities in housing/construction created
- **30-50** new employment opportunities created in sports and recreation
- Training hub for rangatahi in horticulture developed
- **20-25** employment opportunities linked to nursery expansion.

LINKS TO GOVERNMENT PRIORITIES

- Supporting Maaori and Pasifika aspirations
- Building a productive nation
- Transforming the economy

TE PAA WHAKAWAIRUA

Our Whakatupuranga 2050 vision is that our 68 marae are self-sufficient in all ways. Our focus is to support marae to identify their aspirations and provide resources which will allow them to map their own pathways forward to achieve their vision for mana motuhake. This must be led and directed by marae, and where required supported by Waikato-Tainui and external partners. Te Paa Whakawairua is our approach to this (previously Oranga Marae) and has been adopted to reflect our Waikato-Tainui centric approach and model.

OUR CONTEXT

Marae can and are vibrant hubs which serve to support the wellbeing of their wider communities	Examples of marae providing essential services and supports in times of crisis are well-known throughout New Zealand	There are 68 Marae that affiliate to Te Whakakitenga o Waikato	Empowering marae communities to determine, design and drive their way forward is a key aspiration of Waikato-Tainui	Supporting marae connectedness and access to broader supports will help support their success

OUR GOALS

- **15** marae have completed strategic plans
- All marae supported with Health and Safety guidelines (COVID-19)
- **5** marae restoration projects are supported
- Key suite of resources/initiatives developed to support capability and capacity building
- Stocktake completed of key cultural talent/bastions

LINKS TO GOVERNMENT PRIORITIES

- Supporting Maaori and Pasifika aspirations
- Building a productive nation
- Transforming the economy

Ka hua ahau i te whatitiri e whakatupuru nei
Ki runga i te rangi
Ka ore ko te unuhanga o te taniwha i te rua

Ka ngaue, ka ngaue
Ka ruu te whenua, ka mate te marama
Ka taka ngaa whetuu o te rangi
ka ara te iwi i te rua

The thunderous rumbling from above
awakens the spirit of our taniwha deep within their hollows
A sense of grief, despair and disparate impact test our resilience
It is the impetus for the resurgence of our people

WAIKATO TAINUI